

Appendix A.

Membership of the Cork City Development Board - March 2002

Local Government

Cork City Council

Lord Mayor

Cllr. Tom O'Driscoll

Chairs of Strategic Policy Committees:

Roads and Transportation

Cllr. Sean Martin

Environment

Cllr. Tim Falvey

Housing and Community Services

Cllr. Kathleen Lynch

Development and Planning

Cllr. Jim Corr (*Chair of the Board*)

Recreation, Amenity and Culture

Cllr. Brian Birmingham

City Manager

Joe Gavin

Local Development

Cork City Partnership

Community Directors

Mary Matthews
Maurice McCarthy
Claire Fielding

Chief Executive Officer

Jim O'Flynn

Cork City Enterprise Board

Chairman

Con Odum
(Vice Chair of Board)

Chief Executive Officer

Dave Cody

State Agencies

Southern Health Board

Ann Doherty

FÁS

Jerry Linehan

City of Cork Vocational Education Committee

Dick Langford

Enterprise Ireland

Liam Kelly

I.D.A. Ireland

Fiona Conroy

South West Regional Tourism Organisation

Frank Donaldson

Department of Social, Community and Family Affairs

Brendan O'Riordan

Garda Síochána

Supt. K. T. McGann

Social Partners

Community and Voluntary Organisations

Lorraine Griffin (*Vice Chair of Board*)
Majella Gould
Chris O'Leary

Trade Unions

Noel Murphy

Employers and Business Organisations

Michael Geary

Also Served on Board

Cllr Damian Wallace

Lord Mayor 2000

Cllr P J Hourican

Lord Mayor 2000-2001

Aine Ryan

Enterprise Ireland 2000-2001

Bill Cogan

Trade Unions 2000-2001

Jack Higgins

City Manager 2000

Dan Buggy

Acting City Manager 2000

Appendix B.

Strategic Issues – Approved by Board January 2001

Each issue has a set of sub-issues deemed to be important, which will influence the integration of these issues into the Board's strategy. Additional items from service providers' and community voluntary organisations' responses are in italics.

1. External Influences:

- Position in global economy
- EU policy
- National policy e.g. National Spatial Strategy
- Agenda 21
- Dublin/Belfast corridor
- Galway and BMW Region
- County strategy
- Boundaries between city and county

2. Human Resource Development:

- Enterprise
- Skills shortages
- Education/training/development
- Life-long learning
- Barriers to employment
- Immigration
- Childcare: shortage of places
- Alternative recruitment routes
- Cost of housing/living

3. Cork's Image:

- Inward investment
- Tourism/Visitors
- Environment - litter
- 'Second city' syndrome

4. Housing:

- Social mix in housing stock
- Cork City Council maintenance of housing stock and surrounding land – 'Estate Management'
- New housing estates being built without services or amenities, especially community facilities
- *Homelessness*

5. The Social Economy:

- Potential for development in future

6. Participation:

- Inclusiveness
- *Women in politics*

7. Supporting Infrastructure & Public Transport.

- Traffic congestion
- Pedestrianisation and cycle lanes

- Infrastructure provision
- Waste
- Numbers of people spilling out onto the streets of the city after pubs and clubs at night
- Accessibility to employment

8. Identity:

- Local village identity within city
- Pride, competition, sense of belonging - 'My place'
- Place names
- Signage: design, multi-lingual
- Flags/banners
- Traffic, car-culture, pedestrians
- Packaging/branding

9. Volunteerism:

- Need for volunteers
- Or lack thereof, how to encourage it, promote it?
- Impact of prosperity on volunteering
- Relevance of volunteer experience for future employment prospects

10. Social inclusion (1): (Facilities)

- Local access to open facilities, clubs etc.
- Fees
- Community/ recreational facilities
- Economic resources
- Public money used for facilities- should be accessible by all
- *Provision of additional playing pitches*
- *Importance of sport in community development*
- *Community development*
- *Libraries*
- *Community caretaking*
- *Playgrounds for children with disabilities*

11. Social inclusion (2): (Marginalised groups)

a) Asylum seekers:

- Racism, work, social /cultural issues, gender imbalance
- Supposed connection to prostitution and other anti-social activities
- *Asylum issues*

b) People with disabilities

- *Issues affecting people with MS*
- *Issues affecting people with sight problems*
- *Issues affecting people with hearing difficulties*

c) Travellers

- *Traveller issues*

d) Lone parents

- *single parent families*

e) Long-term unemployed

- poverty trap, dependency syndrome: supported by state funds

12. Social inclusion (3): (Education & Training)

- Buildings
- Education
- Finance
- Training
- Literacy
- Early school leaving (including pre/in-service teacher training focused on early school leaving)

13. Holistic approach to development:

- Integrated funding
- *Business and voluntary partnerships*
- *Co-operation re: funding, research and volunteer schemes*
- *Link between voluntary and statutory sectors*

14. Youth services /Young offenders:

- 'Breaking the cycle'
- Prevention
- Government programmes must complement rather than contradict each other
- Drugs issue
- Youth employment schemes
- Support and education (not necessarily mainstream education)
- *Youth alcohol abuse*

15. Childcare:

- Crèche facilities a necessity if parents are to avail of courses/ facilities/work
- Parenting skills
- Grandparents: as part of the social economy
- Problem of irregular school week.
- Effect of Childcare Act on standards in childcare facilities
- Position of family centres
- 'Early starts' in schools - strict entry requirements.
- *Support for parent/toddler groups*

16. Elderly population:

- Growing population
- Changing demographics
- People moving away from the city and into the suburbs and surrounding towns
- Accommodation for elderly

- Carers' support, respite
- Grant support
- Human contact
- Home help

17. Distinctiveness, Character, Holistic approach:

- Multiculturalism, ethnicity, diversity
- Interculturalism
- Local social support networks
- Scales of city
- Quality
- Design: visual impact
- Unified livery for taxis
- Links to regions outside Cork
- Cork as a European city
- Harbour cruises
- Contact with twin cities

18. Communications:

- Media: how people receive information
- Papers which people buy/read and the type of information, that they provide

19. Landmarks:

- Buildings, landmarks, archives, libraries, museums, galleries
- Fountains, trees, litter, traditional materials
- Breweries (possibility of tours)
- Markets
- Use of public space

20. Quality of life:

- Maintenance and improvement of standard of living
- Relevant 'Indicators from National Spatial Strategy'

21. Our Cultural Awareness

- Traditions, culture
- Famous people, e.g. Frank O'Connor, Rory Gallagher
- Celebrating famous Cork women
- Local history, heritage
- Change of attitudes
- Everyday relevance of culture
- Civics

22. Cultural Activities:

- Language, literature, dance, theatre and music
- Festivals
- Summer activities: possible link to festivals
- Food and drink
- Shipping/maritime
- Minority activities
- Summer activities for young people and elderly
- *Enriching Cork culture through music*
- *Cork as a nucleus of cultural activity*
- *Youth dance celebration*

23. Competitiveness / Assets of City:

- Technological base
- Innovation potential
- Clustering potential
- Information age
- New activities
- Educational institutions
- Low cost structure
- Good infrastructure
- Improved air, sea and rail access
- Twin cities

24. Personal Safety:

- *Road safety*
- *Speeding*
- *Neighbourhood safety*
- *Development of community gardaí service*
- *Vandalism*
- *Animal welfare*

25. Environmental Issues:

- *Clean up streets with regard to construction crews*
- *Local urban sustainability and self sufficiency*

26. Health

- *Mental health*
- *Wider health issues*
- *Health education*

Appendix C.

Consultation Meetings with Communities of Interest

1. Networks

Carers Association
Cathedral/Shandon/Blackpool Education Network
Children (consultation exercises with children were organised in conjunction with the ISPCC, Foróige and Ógra Chorcaí over 300 children were included in this process)
Community Associations
Cork Arts Development Committee (plus other arts groups)
Cork Early Years Network
Cork Environment Forum
Conasc (Irish Language)
Counselling Groups
Disability Interest Group
Farranree Education Network
Gurranaברה Churchfield Development Group
Information Providers
Irish Primary Principles Network
Knocknaheeny/Churchfield Education Network
Mahon Education Network
Mayfield Community Education Network
Mens' groups
Mental Health Groups
Southern Community Arts Network
Southside Education Network
The Glen Education Network

2. Other Groups

Ballinlough Youth Club
Community Women's Education Initiative
Cork Advocacy Steering Group
Cork Gay Men's Project
Cork Social and Health Education Project
Dillons Cross Project
Focus group of offenders in Cork Prison
Focus group of ex-offenders
L.Inc – Cork's Lesbian Centre
Mayfield Employment Action Project
Representative group of refugees and asylum seekers
Traveller Visibility Group
Circle of Friends
Blackpool Senior Citizens Club
St Angelas 2nd year C.S.P.E class

Appendix D.

Members of Strategic Theme Working Groups and Sub-Groups

1. Working Groups

Cork and its External Role

Bus Eireann
Cork Airport
Cork Chamber of Commerce
Cork City Council
Cork City Partnership
ESB
Iarnród Eireann
IBEC
IDA

Joe Fitzgerald
Mary Forde Kelly
Michael Geary
John Flynn
Mary Matthews
Jerry O'Sullivan
Tim Sheehan
Dearbhail McCarthy
Fiona Conroy

Cork's Image

Cork Arts Development Committee
Cork Business Association
Cork City Challenge
Cork City Council

Cork Civic Trust
Cork Kerry Regional Tourism Organisation

Michelle Whelan
John Macken
Liz McAvoy
Liz Meaney (Arts Officer)
Larry O'Reilly (Sports Officer)
Liz Kidney (Roads and Transportation)
Jerry Moynihan (Environment Dept)
Cllr Brian Birmingham (Chair Recreation, Amenity and Culture SPC)
John Miller
Frank Donaldson

Quality of Life

Cork City Council

Cork City Partnership
Cork City Enterprise Board
Cork Community Development Institute
Disability Interest Group
Environment Forum
Foroige
Garda Síochána
ISPCC
Southern Health Board

Cllr Tim Falvey (Chair, Environment SPC)
Jerry Moynihan (Environment)
Claire Fielding
Con Odium
Eoin MacCarthaigh
Frances Finucane Butler
Jacqueline Hodgson
Eimear Foley
Supt Kieran McGann
Carol Ann Buckley
Clare McCutcheon

Equality in the Community

Community Women's Education Initiative
Cork City Childcare Committee
Cork City Community Forum
Cork Early Years Network
Dept of Social, Community and Family Affairs
FÁS

Deirdre O'Byrne
Catherine Sheehan
Lorraine Griffin
Noreen Brazier
Brendan O'Riordan
Jerry Linehan

NASC – Irish Immigrant Support Service
Traveller Visibility Group

Brendan Hennessy
Dave McCarthy

Cork as a City of Learning

City of Cork VEC
Cork City Community Forum
Cork City Council

Cork Institute of Technology
Cork City Partnership
Farranree Education Network
Irish Primary Principals Network
Mayfield Community Education Network
Shandon/Cathedral/Blackpool
Education Network
Southside Education Network
The Glen Education Network
University College Cork

Dick Langford
Majella Gould
Cllr Jim Corr (Chair Planning & Development SPC)
Lucy Teehan
Brendan Goggin
Mary Lenihan
Fiodhna Ni Bhaoill
Patricia Harrington
Miriam O'Driscoll
Ciaran Lynch

Breda White
Mags Coffey
Prof Aidan Moran

2. Sub-Groups

Environment

Cork City Council

Cork City Energy Agency
Environment Forum

John Jones
Jack O'Leary
Mary Walsh
Sarah Danaher
Cathy Buchanan
Chris Gibbons
Jacqueline Hodgson
Donncha O'Kinneide

Safety

Cork City Vintners' Association
Cork Community Development Institute
Garda Síochána
Vitners' Federation of Ireland

Ger Kiely
Eoin MacCarthaigh
Supt Kieran McGann
Barry Buttimer

Offenders and Ex-Offenders

Cork Alliance for Justice and Social Care

Cork City Council
Cork Prison
Cork Prison Education Service

Dept of Social, Community and Family

Donal Linehan
Geraldine Ring
Gus Cahill
Noel O'Connor
Frances Russell
Colm O'Herlihy
Pat Corcoran

Affairs

Northside Community Enterprise
Probation and Welfare Service

Southern Health Board

Seamus Fitzgerald
Dermot O'Connell
Sheila Conway (Linkage Programme)
Simone Ahern
John Hennessy

Health

Disability Interest Group
Foroige
ISPCC
Southern Health Board

Frances Finucane Butler
Eimear Foley
Carol Ann Buckley
Clare McCutcheon

Children

Foroige
ISPCC

Eimear Foley
Carol Ann Buckley

Appendix E.

Public Service Providers

- An Post
- Area Development Management Ltd.
- Bord Gais Eireann
- Bus Eireann
- CERT
- City of Cork Vocational Education Committee
- Comhairle
- Cork Airport
- Cork City Enterprise Board
- Cork City Partnership Ltd.
- Cork City Council
- Cork Council of Trade Unions
- Cork County Council
- Cork County Development Board
- Cork Drugs Task Force
- Cork Institute of Technology
- Department of Education and Science
- Department of Justice, Equality and Law Reform
- Department of Public Enterprise
- Department of Social Community and Family Affairs
- Department of the Arts, Heritage, Gaeltacht and the Islands
- Department of the Environment and Local Government
- Department of Tourism, Sport and Recreation,
- Electricity Supply Board
- Enterprise Ireland
- Family Mediation Centre
- FÁS
- Forfas
- Foroige
- Garda Síochána
- Iarnród Eireann
- IDA Ireland
- Legal Aid Board
- Port of Cork
- Probation and Welfare Service
- REHAB
- South West Regional Authority
- South West Regional Tourism Organisation
- Southern Health Board
- The Irish Refugee Council
- University College Cork.
- Young People's Facilities and Services Fund

Abbreviations

CASP	Cork Area Strategic Plan
CADC	Cork Arts Development Committee
CCTV	Close Circuit Television
CDB	City Development Board
DSCFA	Department of Social, Community and Family Affairs
EU	European Union
IBEC	Irish Business and Employers Confederation
IHF	Irish Hoteliers Federation
NAPS	National Anti Poverty Strategy
OPW	Office of Public Works
PWS	Probation and Welfare Service
TVG	Traveller Visibility Group
VEC	Vocational Education Committee
SWRTO	South West Regional Tourism Organisation

Glossary of Terms

Barcelona Declaration	International Declaration to encourage local Government to make provision for the inclusion of people with disabilities
CIVITAS	EU programme to support sustainable transport
Cork Area Strategic Plan	Joint Cork City Council and Cork County Council framework for the full integration of land use, transportation, social, economic and environmental strategy for the Cork City Region (stretching to Kinsale, Bandon, Macroom, Mallow, Youghal and Fermoy) to 2020
Cork City Development Plan	Co-ordinates the activities of the Council as housing, roads and sanitary authority for the city and guides the use of land in the city
Cork Docklands Development Strategy	Incremental strategy to develop a new urban quarter around the Docklands over the next 20-25 years
Green routes	Public transport corridors with dedicated road space and/or traffic management priority for buses, cycle lanes and improved footpath spaces
Housing Strategy	A joint City and County strategy to address the housing needs of the existing and future population of Cork
Kyoto targets	United Nations Framework Convention on Climate Change targets to cut back greenhouse gas emissions
Local Agenda 21	Initiative to promote community and sustainable development
National Spatial Strategy	National framework for spatial development over 20 year period to achieve balanced and sustainable regional development
Part M Building Regulations	Part of building regulations which covers access guidelines for new buildings
Per Cent for Art Scheme	Allocates 1% of funds for public building projects towards the commissioning of art for display in or near the building
RAPID	A new programme to support the development of disadvantaged areas through an integrated approach to planning, investment and development
Social Capital	Networks, shared norms, values and understanding which facilitate co-operation within or among groups